

Ajay Kshatriya
General Manager



Renewable Products from Seaweed

October 10, 2012

Seaweed Is the Future of Feedstocks

Oil is affordable,
but unsustainable



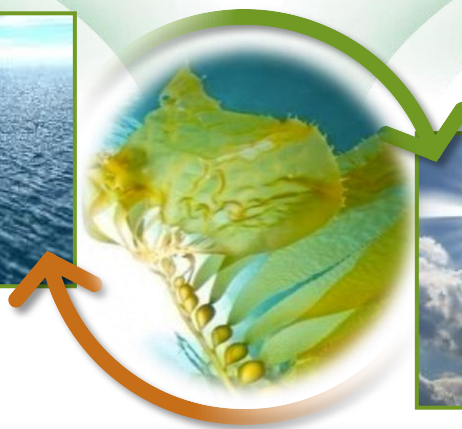
The current renewable solutions
are not affordable or scalable



OCEAN



SUNLIGHT



Seaweed Is Abundant and Sustainable



ABUNDANT

- One of **fastest** growing plants on earth
- Available worldwide
- 2 billion MT potential

ENVIRONMENTAL

- No freshwater or fertilizer
- **Low carbon footprint**
- Cleans nutrient pollution



SCALABLE

- 10 million MT currently produced
- **Existing 5,000 Ha commercial scale farms**
- Small repeating units

LOW COST

- **No lignin** to degrade
- Co-product opportunities
- High sugar content

Experienced Management Team to Build and Grow a Successful Business



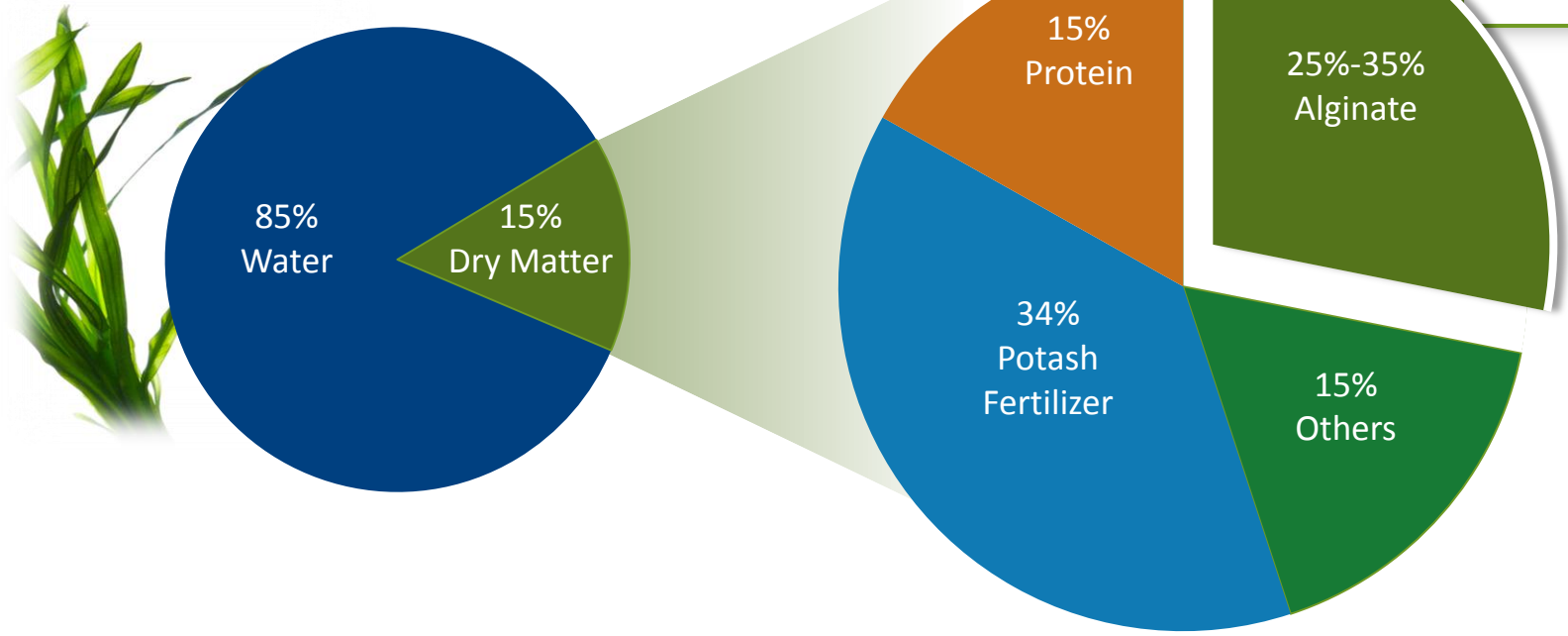
<p>DANIEL TRUNFIO</p>	<p>Chairman and Chief Executive Officer</p>	
<p>DR. RICHARD BAILEY</p>	<p>Chief Technology Officer</p>	
<p>RIC LUCIEN</p>	<p>Chief Financial Officer</p>	
<p>DR. YASUO YOSHIKUNI</p>	<p>Chief Science Officer</p>	
<p>YUKI KASHIYAMA</p>	<p>General Manager, Global Biomass Sourcing</p>	
<p>AJAY KSHATRIYA</p>	<p>General Manager, Chemicals</p>	
<p>DR. CANDACE SWIMMER</p>	<p>Sr. Director, Research</p>	
<p>DR. NICK OHLER</p>	<p>Sr. Director, Engineering</p>	

<p>Commodity and Supply Chain</p>	<p>Biology and Chemistry Process Development</p>	<p>Scale-Up and Commercialization</p>
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Only Bal Has Technology to Unlock Seaweed's Full Value



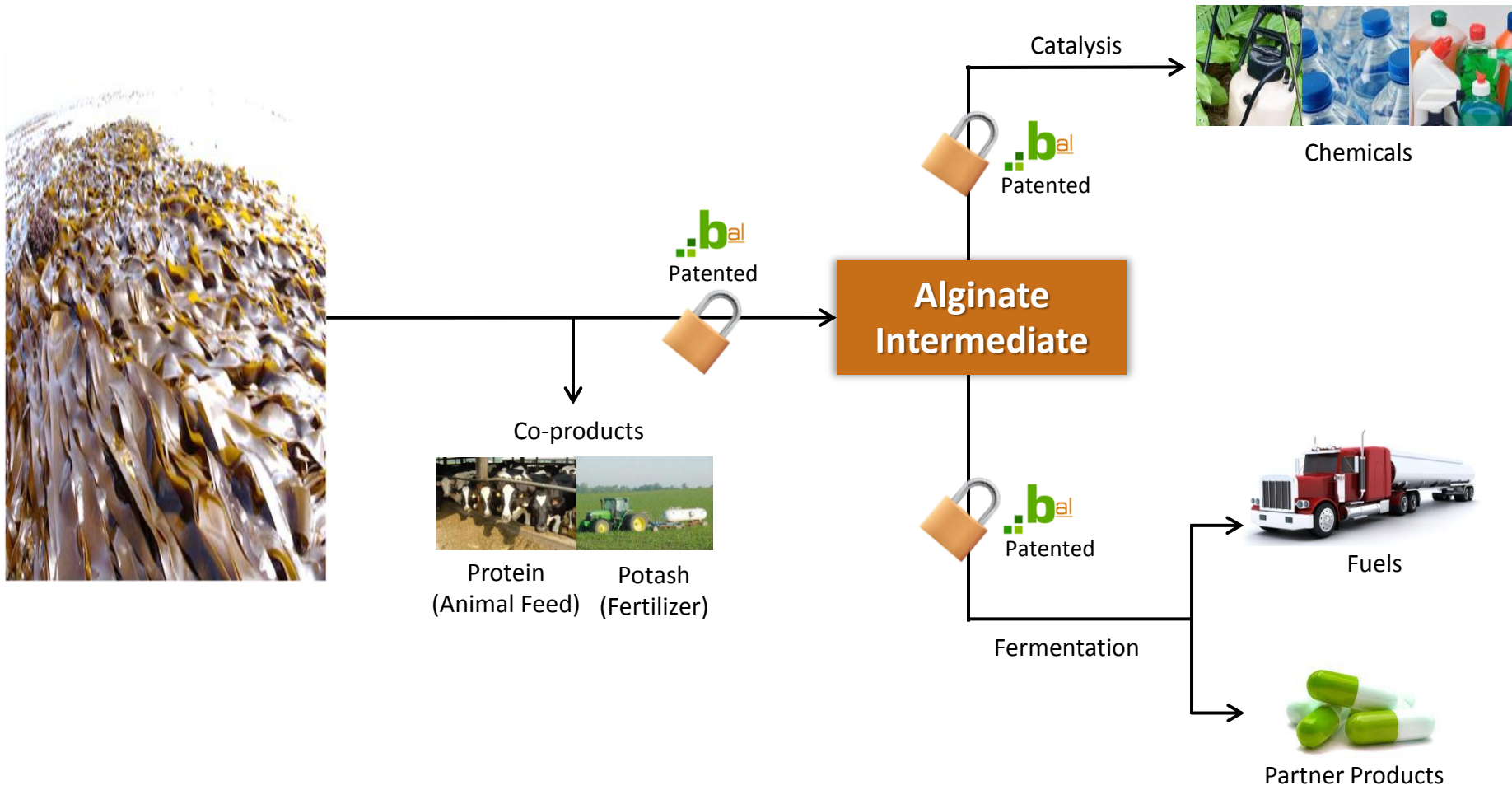
Seaweed's High Value Composition



Bal is the **only** company with blocking IP on alginate conversion



Bal has the Technology for Simultaneously Producing Multiple Seaweed Products from a Single Process





“Research Article”

An engineered microbial platform for direct biofuel production from brown macroalgae

Adam J. Wargacki^{1,*}, Effendi Leonard^{1,*}, Maung Nyan Win^{1,*}, Drew D. Regitsky¹, Christine Nicole S. Santos¹, Peter B. Kim¹, Susan R. Cooper¹, Ryan M. Raisner¹, Asael Herman^{1,5}, Alicia B. Sivitz^{1,6}, Arun Lakshmanaswamy¹, Yuki Kashiya^{1,2,3}, David Baker⁴, and Yasuo Yoshikuni^{1, 5}

Abstract

Prospecting macroalgae (seaweeds) as feedstocks for bioconversion into biofuels and commodity chemical compounds is limited primarily by the availability of tractable microorganisms that can metabolize alginate polysaccharides. Here, we present the discovery of a 36-kbp DNA fragment from *Vibrio splendidus* encoding enzymes for alginate transport and metabolism. The genomic integration of this ensemble, together with an engineered system for extracellular alginate depolymerization, generated a microbial platform that can simultaneously degrade, uptake, and metabolize alginate. When further engineered for ethanol synthesis, this platform enables bioethanol production directly from macroalgae via a consolidated process, achieving a titer of 4.7% vol/vol and a yield of 0.281 wt ethanol/wt dry macroalgae (equivalent to ~80% of the maximum theoretical yield from sugar composition in macroalgae).

Compelling Economic Model For a \$150 Billion Market Opportunity



PRODUCT PORTFOLIO



ETHANOL



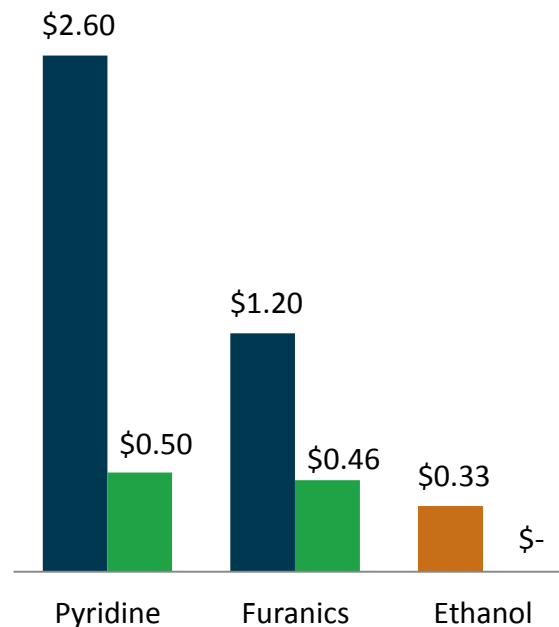
FURANICS



PYRIDINES

PRODUCTION COST

- Cash Cost of Production (\$/kg) at \$60/Barrel Crude
- Cash Cost of Production (\$/kg) at \$0.08/lb-sugar
- BAL total COGS at scale (\$/kg)

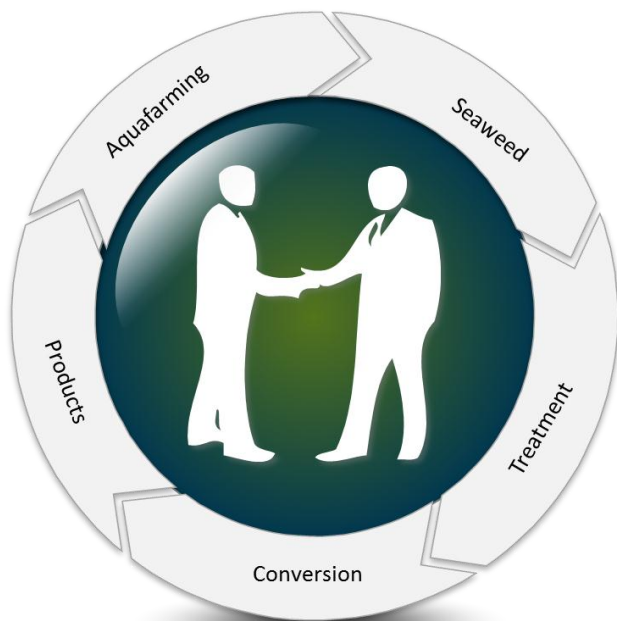


Bal Is Partnering With The World's Largest Seaweed Farmer For Scale-up



Xun Shan Group 

- **Largest brown seaweed producer** in the world
- **10,000+ Ha of ocean concessions** for seaweed
- Existing commercial producer of alginate
- **1b in assets**, 3,000 employees
- Expressed interest in aquafarming beyond Chinese waters
- Existing commercial producer of alginate



PHASE I: SEAWEED JV

PHASE II: PRODUCTION JV

Our Strategy is to be the “*Lowest Cost Producer*” of Renewable Chemicals and Fuels



STRATEGY



- Our low cost feedstock is delivered through high yield seaweed farming and industrial best practices
- Our low cost carbohydrate is delivered through a conversion process that utilizes a bio-refinery concept to extract maximum value from the feedstock

BUSINESS MODEL



- Partner with Seaweed producer
- Own the conversion of Seaweed into a commercially viable product
- Sell commercially viable product through commercial partner/distributor

Thank You!



VALUE
PROPOSITION

BUSINESS
MODEL

EXECUTION

STRATEGIC
CONTROL POINT

WORLD-CLASS
TEAM

- Bal can produce chemicals and fuels below cash cost of production which allows access to several multi-billion dollar markets.
- Bal is a conversion company that will outsource biomass supply and leverage partnerships for the production and distribution of chemicals and fuels. Bal will commercialize chemicals in 2015.
- Successfully executing on multiple components of the integrated supply chain from 'seaweed-to-products'.
- Bal has blocking IP (60+ patents filed in 16 countries) and has secured marquee international partners like DuPont, Statoil, and Xun Shan Group
- Experienced management team and scientific advisors with the expertise and proven track records of commercially scaling the business

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